T AFRICA HIGHER EDUCATION CENTERS OF EXCELLENCE PROJECT Uses of Funds (Breakdown) for the Annual period ending MARCH 2022

(USD)

	T							T.		
Expenditure	Semi-Annual I	Period ending Se	ptember 2022		Cummulative			ative since project inc		Explanation of
				Financial Year Ending MARCH 2023			F	Variance		
				Actual						
	Actual US\$	Planned US\$	Variance US\$	US\$	Planned US\$	Variance US\$	Actual US\$	5 Years Plan US\$	Variance US\$	
Expenditure Classification as per Project Implementation	ı Plan									
5.1.1 PhD program										•
5.1.1.1 Train 10 National students at PhD level from										
teaching & learning	1,158	6,000	4,842		13,211	13,211	130,079	256,080		On going
5.1.1.2 Train 8 regional students to attend PhD training	39,708	35,000	(4,708)		35,000	35,000	55,155	192,204	137,049	On going
										The funds allocated to
										this vote were shifted to
5.1.1.3 Train 1 full PhD scholarship regional students to										5.1.1.1 after April 2020
attend PhD training			-			-		-	-	review
5.1.1.4 Train 4 members for partial PhD (research and										
supervisory)			-				16,771	101,600		On going
5.1.1.5 Train 24 partial PhD (tuition and supervisory)			-				3,592	64,500		On going
Sub Total	40,866	41,000	134	-	48,211	48,211	205,597	614,384	408,787	
5.1.2 MSc Program										
5.1.2.1 Train 16 National students at MSc level in teaching										
& learning	44,733	45,000	267		45,000	45,000	232,980.00	305,522	72 542	On going
5.1.2.2 Send 7 regional students to attend Msc training	26,005	30,000	3,995		35,000	35,000	162,926.00	213,272		On going
5.1.2.2 Send / regional stadents to attend this duming	20,003	30,000	5,775		33,000	33,000	102,720.00	213,272	50,510	The funds allocated to
										this vote were shifted to
										5.1.2.3 after April 2020
5.1.2.3 Train 2 MScs with full scholarship			_			_		_	_	review
5.1.2.4 Train Support 49 partial scholarships at MSc level,										
only research support			-			-	90,556.00	104,800	14,244	On going
5.1.2.5 MSc internship										Recruitment of MSc
										student internship in
										process but affected by
			-				120.00	100,000	99,880	Covid 19
5.1.2.6 Train Support 10 partial scholarships at MSc level,								1		
only tuition and supervisory	26,157	25,000	(1,157)		25,000	25,000	94,556.00	263,000	168,444	On going
5.1.2.7 Support partial scholarship students on stipend (for										
those of GPA above 3.0)			-		15,000	15,000	64,081.00	185,000		On going
Sub Total	96,895	100,000	3,105	-	120,000	120,000	645,219	1,171,594	526,375	

								1	
5 1 2 Decourage to compart I coming Escallance									
5.1.3 Resources to support Learning Excellence	1								The funds allocated to
									this vote were shifted to
5.1.3.1 Send Staff on long-term training at PhD level									5.1.1.1 after April 2020
			_		_	_		_	review
									The funds allocated to
									this vote were shifted to
5.1.3.2 Send 2 regional staff to pursue PHD studies									5.1.1.2 after April 2020
						-		-	review
									The funds allocated to
51000 1000 1 1 1 1									this vote were shifted to
5.1.3.3 Send Staff on long-term training at MSc level									5.1.2.1 after April 2020
			-		-	-		-	review
									The funds allocated to
5.1.3.4 Send 2 regional staff to pursue Msc studies									this vote were shifted to
5.1.5.4 Send 2 regional staff to pursue wise studies									5.1.2.2 after April 2020
			-		-	-		-	review
5.1.3.5 Send 60 Academic &Administrative staff to attend									
Short courses/ retooling	45,119	45,000	(119)	49,448	49,448	245,229	297,903	52,674	On going
5.1.3.6. Send 10 Technical staff to attend Short courses/									
retooling	26,820	20,000	(6,820)	20,000	20,000	117,436	190,000	72,564	On going
5.13.7 Conduct Short skill enhancement/retooling for both									
MSc and PhD			-			-	50,000	50,000	on going
5.1.3.8 Organize regional members of Staff exchange visits									L .
to teach			-					-	On going
5.1.3.9 Organize National Staff exchange visits to teach			-		-	11,702	20,000	8,298	On going
									The funds allocated to
5.1.3.10 Organize Staff internship/attachment (to industry)									this vote were shifted to
, , , , , , , , , , , , , , , , , , , ,									5.1.3.5 after April 2020
5 1 2 11 C - 1 - 1 T 1			-		-	25,470	20.000	4.520	review
5.1.3.11 Conduct Tracer study 5.1.3.12 Tendering Process			-		-	1,755			On going
3.1.3.12 Tendering Process			-		-	1,733	2,300	743	More books yet to be
									procured and the
5.1.3.13 Procure Library resources									procurement process
		5,000	5,000	9,000	9,000	7,028	22,500	15 472	already intiated
5.1.3.14 Curriculum review for PG programs		5,000	5,000	9,000	5,000	86,384	90,000		
5.1.3.15 Organize Retooling course in e-learning and other						60,364	50,000	5,010	On going
new teaching methods also experiantial learning						32,051	40,000	7 949	On going
5.1.3.16 Develop e-learning materials			-		-	52,051	20,000		On going
5.1.3.17 Enhance ICT			-		-	31,469	40,000		On going
5.1.3.17 Equipment, chemicals and Supplies	21,581	25,000	3,419	28,127	28,127	157,507	173,550		On going
5.1.3.18 Rehabilitation of Computer Laboratories for 5		·			•				
Departments			-	13,958	13,958	16,836	72,756	55,920	On going
Sub Total	93,520	95,000	1,480	- 120,533	120,533	732,867	1,049,209	316,342	
5.2:Research Excellence									
5.2.1 Research agenda			-		-	7,657	15,000	7,343	On going
									The funds allocated to
									this vote were shifted to
									5.1.1.4 after April 2020
5.2.2 PhD Research			-		-		-	-	review
									The funds allocated to
i									this vote were shifted to
1									5.1.2.4 after April 2020
5.2.3 MSc Research			-		-	-	-	-	review
									The funds allocated to this vote were shifted to
5.2.4 Research for Staff on long term Training DhD									5.1.1.4 after April 2020
5.2.4 Research for Staff on long term Training PhD 5.2.5 Research for Staff on long term Training MSc			-			-	-	-	5.1.1.4 after April 2020 review
			-		-	-	-	-	5.1.1.4 after April 2020 review The funds allocated to
5.2.4 Research for Staff on long term Training PhD 5.2.5 Research for Staff on long term Training MSc			-		-	-	-	-	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to
			-		-	-		-	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020
5.2.5 Research for Staff on long term Training MSc			-					-	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or			-			4 428	- 35,000	30.572	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review
5.2.5 Research for Staff on long term Training MSc			-		-	- 4,428	35,000	30,572	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research			-			4,428	35,000	30,572	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or	5,967		-			4,428	35,000	30,572	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research	5,967	20,000	- 14,033	43,066	43,066	4,428	35,000	30,572	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research	5,967	20,000	- - - 14,033 10,000	43.066 18,055	43,066 18,055			48,066	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant	5,967					11,934	60,000	48,066 37,544	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks)	5,967	10,000	10,000	18,055	18,055	11,934	60,000 50,000	48,066 37,544 32,000	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices	5,967	10,000	10,000 20,000	18,055	18,055 24,000	11,934 12,456	60,000 50,000 32,000	48,066 37,544 32,000	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles	5,967	10,000	10,000 20,000	18,055	18,055 24,000	11,934 12,456	60,000 50,000 32,000	48,066 37,544 32,000	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles	5,967	10,000 20,000	10,000 20,000	18,055 24,000	18,055 24,000	11,934 12,456 - 150	60,000 50,000 32,000 28,500	48,066 37,544 32,000 28,350	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing on going
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles 5.2.11 Dissemination workshops	5,967	10,000	10,000 20,000	18,055	18,055 24,000	11,934 12,456	60,000 50,000 32,000	48,066 37,544 32,000 28,350	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing on poing
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles	5,967	10,000 20,000	10,000 20,000 - 15,000	18,055 24,000 25,000	18,055 24,000 - 25,000	11,934 12,456 - 150	60,000 50,000 32,000 28,500	48,066 37,544 32,000 28,350	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing on going
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles 5.2.11 Dissemination workshops	5,967	10,000 20,000	10,000 20,000 - 15,000	18,055 24,000 25,000	18,055 24,000 - 25,000	11,934 12,456 - 150	60,000 50,000 32,000 28,500	48,066 37,544 32,000 28,350	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing on going Preparations in progress Process in progress Intiated awaits approvals and additional funding as
5.2.5 Research for Staff on long term Training MSc 5.2.6 Establish and implement viable MoUs with private or public institutions for applied research 5.2.7 Staff research grant 5.2.8 Renovate research facilities (ponds, tanks) 5.2.9 Scaling up Best Practices 5.2.10 Publish refereed journal articles 5.2.11 Dissemination workshops 5.2.12 Outreach programs	5,967	10,000 20,000	10,000 20,000 - 15,000	18,055 24,000 25,000	18,055 24,000 - 25,000	11,934 12,456 - 150	60,000 50,000 32,000 28,500	48,066 37,544 32,000 28,350	5.1.1.4 after April 2020 review The funds allocated to this vote were shifted to 5.1.2.4 after April 2020 review on going Advertised and in process of selecting research proposals for fuding On going Continuing on going Preparations in progress Process in progress Intiated awaits approvals

		i								
5.3: Quality Assurance										
5.3.1 Curriculum review			-			-		-	-	The funds allocated to this vote have been shifted to 5.1.3.14 after April 2020 review
5.3.2 Monitoring and evaluation			-			-	-	-	-	The funds allocated to this vote have been shifted to 5.11.1 after April 2020 review
5.3.3 Recruit external examiners			-		15,000	15,000	-	44,000	44,000	On going
 5.3.4 Support development of policies (supervision, ethics, etc) 							12,726	10,000	(2.726)	On going
5.3.5 Accreditation Regional						-	-	-	(2,720,	The funds allocated to this vote were shifted to 5.3.6 after April 2020 review
5.3.6 Accreditation International			-				79,091	115,000	35,909	On going
5.3.7 Self evaluation			_					-		The funds allocated to this vote were shifted to 5.3.6 after April 2020 review
5.3.8 Benchmarking (PASET)			-			-	8,861	20,000	11,139	Done
5.3.9 Develop an e-based evaluation form and student tracking system							10,987	10,000	(987)	On going
Sub Total	-		-	-	15,000	15,000	111,665	199,000	87,335	
5.4: Equity Dimensions										
5.4.1 Sensitization meetings on Gender (staff and students)										To be continued in
5.4.2 Recruit National and Regional students in all programs					3,400	3,400	16,732.00	22,500	5,768	second semester The funds allocated to this vote were shifted to 5.1.1.1 and 5.1.2.2 after April 2020 review
5.4.3 Support special scholarships for female candidates at MSc level		7,500	7,500		15,000	15,000	7,788.00	56,284	48,496	on going
5.4.4 Support special scholarships for female candidates PhD level			_				_	35,130	35.130	on going
5.4.5 Special needs students								15,000	15,000	on going
5.4.6 Recruit National and Regional staff in all programs			-			-	-	-	-	The funds allocated to this vote were shifted to 5.1.1.2 and 5.1.2.2 after April 2020 review
5.4. 7 Develop Research Agenda addressing Regional and National Issues			_			-	-	-	-	The funds allocated to this vote were shifted to 5.2.1 after April 2020 review
5.4.8 Mainstream Gender in the curriculum			_			_		_		The funds allocated to this vote were shifted to 5.1.3.14 after April 2020 review
5.4. 9 Procure soft infrastructure for all partners						-	-	-	-	The funds allocated to this vote were shifted to 5.1.3.17 after April 2020 review
5.4. 10 Encourage Joint research and publications			_				_	_		The funds allocated to this vote were shifted to 5.7.9 after April 2020 review
Sub Total	-	7,500	7,500	-	18,400	18,400	24,520	128,914	104,394	

.5: Attracting Regional Faculty & Students									
				1,380	1,380	93	2,300	2,207	O= ==i==
5.1 Advertise for regional faculty and students	200	£ 000	4.504						On going
5.2 Market programs	299	5,000	4,701	8,733	8,733	27,714	37,500	9,786	
									The funds allocated t
5.3 Develop a framework with partner institutions for									this vote were shifted
eaching potential students and staff in respective countries									5.1.3.5 after April 20
			-		-	-	-	-	review
5.4 Staff mobilization			-		-	-	-	-	On going
5.5 Remedial courses (e.g. language, stats, maths, res									
nethods)-Course material development @ 12,000 and									
elivery @ 3000				9,000	9,000		15,000	15,000	On going
5.6 Contributions towards construction of PG Hostel, ACE			-	9,000	9,000		13,000	13,000	Commenced and to b
ffiices & Furniture	22,236	200,000	177,764	446,319	446,319	113,424	488,086	374,662	continued
ıb Total	22,535	205,000	182,465	- 465,432	465,432	141,231	542,886	401,655	
5/5.8: National, Regional and International Academic Part	ners								
5.1 Support Teaching and learning									The funds allocated
									this vote were shiften
									5.1.3.5 after April 2
	7,897	10,000	2,103	20,600	20,600		_		review
Avertice for supply of Lab & field supplies for touching &	1,031	10,000	2,103	20,000	20,000	-	-		ieview
dvertise for supply of Lab & field supplies for teaching &						10 410	38,000	10.502	
rning materials			-		-	18,418	38,000	19,582	on going
onduct staff exchange visits									The funds allocated
									this vote were shifte
									5.1.3.5 after April 2
			_		_	_	_	_	review
				- 					The funds allocated
									this vote were shifte
									5.1.2.1 after April 2
nin one staff at MSc level from (MALDECO)			-		-		-	-	review
									The funds allocated
									this vote were shifte
									5.1.1.2 after April 2
rain one staff at PhD level from (UoE)									review
			-		-	-	-		
esearch facilitation			-		-	-	-	-	On going
5.2 Send 5 staff for Short courses/ retooling									The funds allocated
									this vote were shifte
									5.1.3.5 after April 2
			-		-		-	-	review
6.3 Create 5 Outreach and technology transfer nodes					-	5,590	55,000	49,410	On going
6.4 Send 9 members of staff to attend Conferences						31,944	46,000		On going
6.5 Internship						51,711	10,000	11,050	The funds allocated
o.5 internship									this vote were shifte
									5.1.3.5 after April 2
			-		-		-	-	review
5.6 Publications			-	26,359	26,359	10,779	24,500	13,721	On going
b Total	7,897	10,000	2,103	- 46,959	46,959	66,731	163,500	96,769	
: National & Regional Sector Partners									
.1 Teaching and learning	T		-		_	947	11,163	10 216	On going
			-		-	741	11,100	10,210	The funds allocated
7.2 Support Staff exchange visits for sector partners									
									this vote were shifte
									5.1.3.5 after April 2
			-		-		-		review
.3 Research facilitation			-		-	18438	40,000	21,562	On going
7.4 Short courses/ retooling							·		The funds allocated
									this vote were shifte
									5.1.3.5 after April 2
						_			
			-		-	0	-	-	review
.5 Outreach and technology transfer			-	50,000	50,000	8254	90,400	82,146	On going
.6 Send Sector partners to attend Conferences	7,686	10,000	2,314	11,052	11,052	15601	62,534	46,933	On going
.7 Facilitate Internships									The funds allocated
P									this vote were shifte
						_			5.1.3.5 after April 2
			-		-	0	-	-	review
'.8 Short courses									The funds allocated
									this vote were shifte
									5.1.3.5 after April 2
						0			review
			-			v			
7.9 Publications			_			5869	11,500	E 221	On going

									T
									Was successfully done in
						26.646	26.646		first year of implementation
15.026	20.000	14.064		62.204	- 62 204			0.105	On going
									On going
									On going
									On going
1,003	20,000	- /		33,000					On going
796	1 500			3 000					
,,,,	1,500	704		3,000	5,000				On going
		_		13.000	13.000				On going
5.823	5.000	(823)							On going
	20,000			40,000	40,000				
,	,	-		-	-	3,322	18,500		On going
		-		-		57,131	60,000	2,869	Done
1.091	5,000	3,909		10,000	10.000	11.520	36,900	25,380	
	5.000	5.000		5.000	5.000	16.493	20.000	3.507	On going
	-,	-		-	-	29,405	28,000		On going
5,261	20,000	14,739		42,000	42,000	131,142	150,000		
8,658	10,000	1.342		11,000	11.000	42,625	53,000	10,375	On going
40,043	40,000	(43)		75,000	75,000	357,073	348,000		On going
		` `					·		Not budgeted for and its
									set off by interest earned
1,897	-	(1,897)		-	-	29,880	-	(29,880)	duing implementation
129,603	181,800	52,197	-	353,504	353,504	1,205,082	1,320,845	115,763	
		-		20,000	20,000	3,671	40,000	36,329	On going
26,600	50,000	23,400		100,000	100,000	67,715	96,300	28,585	
									On going and was
									renamed from support of
									ODL to
									Institutionalization of the
	-,			0,000					centre to LUANAR
26,600	53,000	26,400	-	126,000	126,000	88,774	151,500	62,726	
				1					I
		-			-	78,932	104,055	25,123	On going
				25,000	25				
		1			25,000	_	_	-	Done
	5.000	-					10	10	
685	5,000	4,315		10,800	10,800	5,650	18,016	12,366	In progress
				10,800	10,800	5,650	18,016	12,366	
347	15,000	14,653		10,800 26,150	10,800 26,150	.,	-7-	-	In progress Initiated
			-	10,800	10,800	5,650 84,582	18,016 122,071	12,366 - 37,489	
347 1,032	15,000 20,000	14,653 18,968		10,800 26,150 61,950	10,800 26,150 61,950	84,582	122,071	37,489	
347	15,000	14,653		10,800 26,150	10,800 26,150	.,	-7-	-	
	5,261 8,658 40,043	1,995	1,995	1,995	1,995	1,995	1,995	15,936 30,000 14,064 63,304 63,304 129,305 137,500 1,995 5,500 3,505 11,400 11,400 19,184 37,800 9,525 9,000 (\$25) 18,000 81,000 60,774 68,000 2,099 3,000 901 6,000 6,000 18,600 18,000 3,389 3,000 (\$389) 6,000 6,000 13,104 20,000 5,162 4,800 (\$362) 4,800 4,800 50,144 69,320 1,663 20,000 18,337 35,000 35,000 40,282 32,400 -	15,936 30,000 14,064 63,304 63,304 129,305 137,500 8,195 1,995 5,500 3,508 11,400 11,400 19,184 37,800 18,616 9,525 9,000 (525) 18,000 18,000 60,774 68,000 7,226 2,099 3,000 901 6,000 6,000 18,000 18,000 6,806 5,162 4,800 (362) 4,800 4,800 50,144 69,320 19,176 1,663 20,000 18,337 35,000 35,000 40,282 32,400 (7,852 1,500 704 3,000 3,000 4,854 13,500 8,646 1,500 704 3,000 3,000 4,854 13,500 8,646 1,500 704 3,000 11,610 31,288 19,678 5,823 5,000 (823) 10,000 10,000 11,610 31,288 19,678 5,823 5,000 (823) 10,000 10,000 10,2888 100,191 (2,67)7 26,265 20,000 (6,265) 40,000 40,000 10,2888 100,191 (2,67)7 1,091 5,000 3,000 5,000 5,000 16,493 20,000 2,869 1,091 5,000 5,000 5,000 5,000 13,142 15,000 18,858 8,658 10,000 14,739 42,000 42,000 13,142 150,000 18,858 8,658 10,000 14,739 42,000 42,000 13,142 150,000 18,858 8,658 10,000 14,33 75,000 75,000 35,773 348,000 (9,073) 1,897 - (1,897) - 2,945 2,850 1,320,845 115,763 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 100,000 100,000 17,388 15,200 28,585 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 20,000 3,671 40,000 36,329 26,600 50,000 23,400 - 126,000 38,774 151,500 22,726 26,600 50,000 23,400 - 126,000 38,774 151,500 22,726 26,600 50,000 24,400 - 126,000 38,774 151,500 22,72